



Cabinet agenda

Date: Tuesday 7 May 2024

Time: 10.00 am

Venue: The Oculus, Buckinghamshire Council, Gatehouse Road, Aylesbury HP19 8FF

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**Health & Adult Social Care Select Committee and Growth, Infrastructure & Housing Select Committee
 Joint review into planning for future primary healthcare in Buckinghamshire
 Joint Chairmen – Cllr Isobel Darby & Cllr Chris Poll**

**Responses from Cabinet and the ICB
 Final - 25 April 2024**

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Recommendation	Responses – Y/N & comments	Lead Member/Officer & Timelines
<p>1. Mindful of the emerging ICB Primary Care Strategy and ICS Infrastructure Strategy, the ICB, in conjunction with the GPPA and BHT, should create a shared vision for Primary Care in Buckinghamshire as a matter of urgency. The vision and process should encompass: Development of an action plan and timeline for the delivery of a draft vision for Buckinghamshire within a year to include but not be limited to: - A comprehensive audit and mapping exercise of current GP and primary care facilities as detailed in the Fuller Report, to include a condition review and SWOT analysis of current GP and primary care facilities - The mapping of this data against future growth identified in the emerging Buckinghamshire Local Plan - Incorporation of Census 2021 data, Public Health data and additional research to aid the mapping of future growth and need</p>	<p>Cabinet response - nil</p> <p>ICB Response - agree in part</p> <p>The Vision and Principles agreed in the ICS Primary Care Strategy will apply to Buckinghamshire. The Strategy has been developed with input from a wide range of stakeholders including those from Buckinghamshire. It will be important for Buckinghamshire stakeholders to influence and shape local implementation plans that take into account local nuances and develop the best path towards mobilising the strategy, including available resources, capacity and priorities.</p>	
<p>2. The Cabinet Member for Health & Wellbeing, the ICB and the GPPA should write to the Secretary of State for Health to</p>	<p>Cabinet response - agreed</p>	<p>Angela Macpherson</p>

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<p>highlight the barriers and inadequacies of the current funding formula and request a fundamental review of the funding mechanisms for Primary Care Estates and the methods of procuring new Estates Developments, including how the District Valuer assesses rental values. A new and improved 'fit for purpose' process needs to be developed that aligns more fully with the developing national ICS landscape and aims.</p>	<p>The Cabinet Member has agreed to write to the Secretary of State for Health to request a review of funding mechanisms for Primary Care Estates and consideration of a new process to align with the national ICS landscape.</p> <p>ICB Response - agree in part The ICB agrees that more funding is needed and will work to escalate issues of primary care estates through NHS England.</p>	<p>May 2024</p>
<p>3. Buckinghamshire Council should work with the ICB, the GPPA and BHT to identify the co-resourcing of a key role to assist in the creation of a vision for future healthcare planning, as detailed in recommendation 1.</p>	<p>Cabinet response - agree in part Buckinghamshire Council is supportive of the proposal for a joint role to develop a vision for future healthcare planning. Capacity for this work could be provided in kind by existing officers working on this agenda. Co-funding a post is not possible at this time given Local Authorities budgets have been agreed for the next financial year.</p> <p>ICB response - agree in part It is not feasible to commit to increased resource in this area within the ICB. We welcome collaborating with the Council on prioritising healthcare planning to maximise impact.</p>	<p>Angela Macpherson / Craig McArdle</p> <p>Peter Strachan / Steve Bambrick</p> <p>August 2024</p>
<p>4. Community Infrastructure Levy (CIL) guidance for Town and Parish councils should be updated to raise awareness of how they could use their CIL funding allocation to support healthcare initiatives serving their local areas by funding or part funding projects. These could be initiatives or projects brought forward by their GP Practices, Local Members, their Community Board or by local voluntary organisations.</p>	<p>Cabinet response - disagree We don't provide guidance on how parishes can use the local allocation of CIL, but we do repeat government guidance (regulation 59C of the CIL regulations 2010 (as amended - available here The Community Infrastructure Levy (Amendment) Regulations 2013 (legislation.gov.uk) on our webpages CIL guidance for parish and town councils Buckinghamshire Council.</p>	<p>Peter Strachan / Steve Bambrick</p> <p>March 2025</p>

	<p>As part of our 24/25 work programme we will be considering the advice we can give to parishes and others. This could include advice on the use of CIL and would likely be a chargeable service.</p> <p>ICB response - agree in part BOB ICB would appreciate the opportunity to work more closely with Council colleagues on CIL and having a structured, coordinated approach to prioritising primary care estates proposals to maximise impact with CIL funding (including considering pooling CIL across council areas where appropriate).</p>	
<p>5. The Health and Wellbeing Board, Director of Public Health and the ICB should benchmark against comparable authorities in order to assess development of the Buckinghamshire JSNA, identify gaps and improvements and improve the Buckinghamshire provision, and specifically explore the development of Buckinghamshire bitesize housing growth digests</p>	<p>Cabinet response - agreed The Buckinghamshire JSNA is subject to annual reviews of its content. In addition to this annual review, work will take place to improve the way people access and use the JSNA content. Buckinghamshire’s JSNA is similar in content to other JSNAs in the Southeast, improvements to the way people access the assessment will result in increased usage of the information available. The old JSNA webpages have been archived.</p> <p>ICB response - agree in part The ICB is supportive of this recommendation with Public Health and the Council as lead and the ICB as a system partner.</p>	<p>Angela Macpherson / Craig McArdle</p> <p>Peter Strachan / Steve Bambrick</p> <p>August 2024</p>
<p>6. Buckinghamshire Council and the ICB need to work together to update annually the quality and consistency of data which is used to inform service and estates planning, such as the Joint Strategic Needs Assessment and the Pharmaceutical</p>	<p>Cabinet response – agreed Buckinghamshire Council oversees the monitoring and updating of local population statistics. Buckinghamshire Council has shared the most recent 2023 housing trajectories</p>	<p>Angela Macpherson / Craig McArdle</p> <p>Peter Strachan /</p>

<p>Needs Assessment. The JSNA should include the evidence base as a part of the new Local Plan and Public Health should work with Planning colleagues to produce bitesize summaries of housing growth across Buckinghamshire</p>	<p>with the ICB (the annual five-year supply position). These forecast the number of new homes that will be built in the period 2023/2024 – 2032/2033 by individual site. The Council will continue to provide the annual updated five-year housing supply position to the ICB each year.</p> <p>The Council will be creating a ‘housing-led population forecast’ similar to the Oxfordshire profile shared by members of the Joint Review. This forecast will produce bite sized summaries of housing growth. This will be published on the JSNA pages of the Council website.</p> <p>The Council’s Planning & Environment Service will be happy work with colleagues in Public Health to produce bitesize summaries of housing growth across Buckinghamshire. However, clarification is invited on the nature and purpose of these summaries.</p> <p>ICB response – agree in part The ICB is supportive of this recommendation with Public Health and the Council as lead, and the ICB as a system partner.</p>	<p>Steve Bambrick</p> <p>August 2024</p>
<p>7. Public Health, the ICB and the Planning Policy team should review how the data contained within the latest Pharmaceutical Needs Assessment can be used to inform the next Local Plan. This would include looking at examples from other authorities to demonstrate how it has been achieved.</p>	<p>Cabinet response - agreed Public Health will work with planning colleagues and the ICB to ensure that the latest housing projections (i.e. how many houses will realistically be delivered during the lifetime of that Pharmaceutical Needs Assessment (PNA) are included at the appropriate time in the PNA lifecycle.</p>	<p>Angela Macpherson / Craig McArdle</p> <p>Peter Strachan / Steve Bambrick</p> <p>August 2024</p>

	<p>Public Health will work with local planners to ensure that Public Health and the ICB are aware of developments where pharmacies are being proposed as part of the scheme to ensure there is a clear understanding of population needs.</p> <p>The Pharmaceutical Needs Assessment analysis time period is only 3 years compared to the longer time scales of the Local Plan process so it will be difficult for the PNA to inform the local plan which has a much longer time scale.</p> <p>A briefing note which assesses how the data and themes in the PNA can inform the emerging Local Plan is anticipated to be completed in May 2024.</p> <p>ICB response - agree in part The ICB is supportive of this recommendation with Public Health and the Council as lead and the ICB as a system partner.</p>	
<p>8. The GPPA Enabler Lead (Estates), once appointed, should be the key link to the ICB Primary Care Estates team and be included in all future discussions around Primary Care Estates in Buckinghamshire. This role should aim to convene a regular programme of estates assessment / future planning meetings of key stakeholders as an early priority, the first of which should take place within 3 months of their appointment.</p>	<p>Cabinet response – nil</p> <p>ICB Response - disagree It is not feasible to commit to increased resource in this area within the ICB. The ICB has been tasked with reducing its workforce by 30% in line with national requirements, and is reviewing its Operating Model to carefully consider our core functions and capacity required to deliver these within the significantly reduced funding we will have. As part of this, we will consider the requirements for our primary care estates development capacity, which will need to be at System level built up from intelligence at Place. Until routes to capital are</p>	

	established the ICB is limited in terms of being able to deliver a primary care estates plan in the short to medium term.	
9. The ICB should formally assess the feasibility of increasing staffing levels in their Primary Care Estates team and consider including Data Analysts, in order to facilitate the development and delivery of a Primary Care Estates Plan at place as well as at the strategic level	<p>Cabinet response - nil</p> <p>ICB Response - disagree See response to Recommendation 8.</p>	
10. Buckinghamshire Council should formally assess how key staff members from the Planning and Public Health teams might work collaboratively with the enhanced ICB team, mentioned above, in the short and medium term. This would support the development and delivery of the Primary Care Estates Plan for Buckinghamshire and ensure the sustainability of the Buckinghamshire Local Plan.	<p>Cabinet response - agreed As part of its Core Offer to the NHS, Public Health offers health care planning advice as required. The Public Health team will contribute to Primary Care Estates Plan as it is developed.</p> <p>The Planning Policy Team has discussed with the Public Health team how they can work more collaboratively with the enhanced ICB team. It was concluded that setting up a working group with regular scheduled meetings will facilitate more collaborative working which will support the development and delivery of any local Primary Care Estates Plan and the new Local Plan.</p> <p>ICB Response - agree in part The ICB will work with Buckinghamshire Council to understand the areas of greatest population growth as a result of new housing and to ensure we have the capacity to deliver health services to new residents.</p> <p>The ICB has delegated primary care commissioning responsibility and accountability for the whole BOB geography, and we would not develop a separate Primary</p>	<p>Peter Strachan / Steve Bambrick</p> <p>Angela Macpherson / Craig McArdle</p> <p>August 2024</p>

	Care Estates Plan for an individual place but rather a system-wide approach.	
11. As a matter of urgency, further improvements need to be made to the toolkit to ensure the results can be used to inform future estates planning. The toolkit should be re-directed to individual GP practices for completion. This project needs to be prioritised and a formal progress report of findings be produced within six months and presented to the HASC Select Committee for scrutiny.	<p>Cabinet response - nil</p> <p>ICB Response – agree in part The ICB will be using best available data to inform future GP practice capacity requirements and associated estates need to inform Buckinghamshire planning, including the data collection in partnership with the Council on JSNA data collection. The ICB will share the criteria we use to assess need in relation to primary care estates.</p>	
12. The Buckinghamshire Executive Partnership (BEP) should commission a working group drawn from the ICB and the Council’s estates teams and the GPPA. The group should identify and highlight opportunities within all organisations existing property portfolios which could expediate the delivery of additional health facilities. The working group should report back to the BEP	<p>Cabinet response - disagree Whilst Buckinghamshire Executive Partnership is supportive of the principle of making best use of the Public Estate and maximising opportunities it does not have statutory responsibility for the Primary Care estate and does not have access to the resource or infrastructure to support this at present.</p> <p>ICB response - nil</p>	<p>Neil McDonald/ Angela Macpherson/ Craig McArdle</p> <p>March 2025</p>

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